



Credit Services Association

Limited by guarantee

This is to certify that

Arvato Financial Solutions Ltd

holds **Full Membership** of
The Credit Services Association (CSA)

and has agreed to comply with the
Association's Code of Practice

Membership number: 279
This certificate will expire on 30th June 2022

A handwritten signature in black ink that reads 'Chandos'.

Tom Chandos
CSA Chair

A handwritten signature in black ink that reads 'Chris Leslie'.

Chris Leslie
CSA chief executive officer

